

# LEAN-MBA PROGRAMME

## The Path To Operational Excellence

To be locally and globally competitive, New Zealand businesses need to improve productivity and other operational efficiencies, build continuous improvement and innovation into their organisations.

**Operational Excellence** programmes offer savings and efficiencies, make organisations productive, flexible and competitive and also help respond to capacity and growth challenges effectively.

The **Lean-MBA** programme has been designed to introduce Best-in-Class tools and practices based on the Toyota Production System, Theory of Constraints, Total Quality Management, Policy Deployment, Balanced Scorecard and Supply Chain Integration methodologies. The principles and tools can be applied to any industry sector to create a strong foundation for a World-Class organisation.

### Why LEAN Transformation?

The objective for every business is to increase profitability. To increase profitability businesses need to offer products / services at the highest quality, lowest cost and in the shortest lead time. To achieve this, businesses need to continually look for ways to achieve great results and Lean transformation can help in this direction.

Typically, businesses concentrate on improving their value adding processes to gain higher efficiencies. Lean Thinking focuses on the ways to remove waste or non-value adding processes and that's where the hidden costs lie.

The Lean or **Toyota Production System** is a proven methodology, used for over 60 years to improve productivity across a number of industry sectors including Military, Aerospace, Manufacturing, Supply Chain & Logistics, Job Shops, Healthcare, Construction, Financial Services and more recently in Education. Though the tools and techniques have been around for decades, it is the

**It's Time To Act -**

**> 40%**

**Improvement in Efficiency within a month**

**(Case Study: Auckland Packaging Company)**

approach and application which is the real issue. **The tools account for only 20% and the other 80% is about the approach to introduce and implement them into your business successfully.**

### Why use Lean-MBA programme?

- It provides a structured approach to engage all employees in the Lean transformation;
- It provides a solid foundation to ensure that the gains are sustained over the long term with effective management and leadership training;
- It builds capability at the management level to lead Operational Excellence strategies;
- It includes tools and techniques to support the application of best-in-class practices effectively through the use of project management methodology;
- It helps build continuous improvement culture among all employees by providing training and coaching and engaging everyone involved.

The Lean-MBA programme can be linked to qualifications on the NZQA Qualifications Framework. This motivates employees and provides the system for ensuring learning is demonstrated to the standard required. This is an additional element of Lean-MBA programme that supports the growth of internal capability and programme sustainability.



*Productivity Solutions Limited*

Your Gateway to Operational Excellence



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# LEAN-MBA: Roadmap To World-Class

## Features:

### Perspective:

Global Perspective for Local Businesses.

### Shared Vision & Values:

Development of shared vision & values to align the business goals with that of individuals.

### Engagement:

Employees at every level will be engaged in continuous Improvement.

### Strategy:

Upfront strategy development involving the management team.

### Building Capability:

Development of Lean Leaders and Champions through the Knowledge transfer to your people to improve products and processes.

### High-Performance Culture:

Cultural change to your workplace with high levels of interaction and problem solving at all levels of the organisation.

### Structure:

A clear strategy and roadmap for successful Lean Transformation through training, coaching and mentoring to develop efficient Processes to gain operational efficiencies and sustain the gains.

### Measurement:

Use of international benchmarking tools for Operational Excellence and use of Balanced Scorecard for performance Management.

### Competitiveness:

Gain competitive advantage in the market place and be prepared for the future.

### Lean Thinking:

The thinking process of everyone from top to bottom will be aligned with the long term goals of the organisation involving innovation, flexibility and sustainability.

## Benefits:

### Return On Investment:

The following benefits are common among businesses deploying World-Class practices through the engagement of highly motivated and multi-skilled workforce:

**An ROI of > 8 is quite common.**

### Tangible Benefits:

- Improved Productivity
- Improved Quality
- Improved Processes
- Improved Service Levels
- Increased Capacity
- Reduced Cost
- Reduced Lead Times

### Networking:

Shared learning through PSL Lean Thinkers' Networking events.

### Meets NZ Standards:

Lean-MBA programme meets the funding criteria of both NZTE and the Industry Training Organisation members of the CMI (Competitive Manufacturing Initiative) Consortium.

ATITO	Apparel & Textiles
BIA	Boating Industry Association
Competenz	Engineering and Manufacturing
FITEC	Forestry, Furniture and Wood
JITO	Joinery
NZITO	Dairy and Meat
PaMPITO	Plastics, Glass, Paint and Pharmaceuticals
PrintNZ	Printing and Packaging
SITO	Sea Food

Kick start your quest for Operational Excellence with the **Lean-MBA** programme.



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